Financial Report December 31, 2019

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# **Independent Auditor's Report**

RSM US LLP

Board of Directors Marine Toys for Tots Foundation

#### **Report on the Financial Statements**

We have audited the accompanying financial statements of Marine Toys for Tots Foundation (the Foundation), which comprise the balance sheets as of December 31, 2019 and 2018, the related statements of activities, functional expenses and cash flows for the years then ended, and the related notes to the financial statements.

## Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

# **Auditor's Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a reasonable basis for our audit opinion.

#### Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Marine Toys for Tots Foundation as of December 31, 2019 and 2018, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

RSM US LLP

McLean, Virginia April 1, 2020

# Balance Sheets December 31, 2019 and 2018

|  | 2019           | 2018           |
|--|----------------|----------------|
| Assets   |                |                |
| Cash   | \$ 17,679,785  | \$ 18,192,003  |
| Investments  | 107,762,266    | 91,685,058     |
| Promises to give                                     | 6,536,501      | 5,505,782      |
| Prepaid expenses and other                           | 14,008         | 14,589         |
| Inventory  | 43,338,027     | 36,020,885     |
| Property and equipment, net                          | 4,430,244      | 4,534,822      |
| Total assets   | \$ 179,760,831 | \$ 155,953,139 |
| Liabilities and Net Assets                           |                |                |
| Liabilities:   |                |                |
| Accounts payable and other                           | \$ 8,766,979   | \$ 11,312,647  |
| Total liabilities                                    | 8,766,979      | 11,312,647     |
| Commitment and contingency (Notes 1 and 8)           |                |                |
| Net assets:  |                |                |
| Without donor restrictions:                          |                |                |
| Undesignated   | 84,172         | 5,694,205      |
| Board designated:                                    |                |                |
| Endowment  | 91,684,445     | 73,921,984     |
| Building fund  | 593,849        | 503,418        |
| Inventory designated for 2020 and 2019, respectively | 43,338,027     | 36,020,885     |
| Toy purchase for 2020 and 2019                       | 33,400,000     | 28,500,000     |
| Total net assets without donor restrictions          | 169,100,493    | 144,640,492    |
| With donor restrictions                              | 1,893,359      | -              |
| Total net assets                                     | 170,993,852    | 144,640,492    |
| Total liabilities and net assets                     | \$ 179,760,831 | \$ 155,953,139 |

# Statements of Activities Years Ended December 31, 2019 and 2018

|   |                | 2019         |                |                |
|---|----------------|--------------|----------------|----------------|
|   | Without Donor  | With Donor   |                | _              |
|   | Restrictions   | Restrictions | Total          | 2018           |
| Support and revenue:                                    |                |              |                |                |
| Contributions:  |                |              |                |                |
| Toys  | \$ 198,126,924 | \$ -         | \$ 198,126,924 | \$ 214,554,520 |
| Direct mail   | 26,398,408     | -            | 26,398,408     | 25,857,089     |
| Individual  | 22,316,562     | 1,750,000    | 24,066,562     | 22,494,298     |
| Corporate   | 9,418,394      | -            | 9,418,394      | 8,226,943      |
| Donated services  | 7,651,115      | -            | 7,651,115      | 7,565,360      |
| Combined federal campaign                               | 139,613        | -            | 139,613        | 129,984        |
| Interest and dividends, net                             | 3,964,535      | 29,432       | 3,993,967      | 4,569,045      |
| Other   | 321,256        | -            | 321,256        | 42,587         |
| Events  | 143,423        | -            | 143,423        | 141,997        |
| Unrealized and realized gain (loss) on investments, net | 10,090,325     | 113,927      | 10,204,252     | (9,563,110)    |
| Total support and revenue                               | 278,570,555    | 1,893,359    | 280,463,914    | 274,018,713    |
| Expenses:   |                |              |                |                |
| Program services:                                       |                |              |                |                |
| Toy distribution program                                | 239,766,811    | _            | 239,766,811    | 264,147,434    |
| Education program                                       | 3,635,710      | _            | 3,635,710      | 3,499,131      |
| Supporting services:                                    | -,,-           |              | 2,222,222      | -,,            |
| Fundraising   | 9,660,692      | _            | 9,660,692      | 9,354,014      |
| Management and general                                  | 1,047,341      | _            | 1,047,341      | 809,771        |
| Total expenses  | 254,110,554    | -            | 254,110,554    | 277,810,350    |
| Change in net assets                                    | 24,460,001     | 1,893,359    | 26,353,360     | (3,791,637)    |
| Net assets:   |                |              |                |                |
| Beginning   | 144,640,492    | -            | 144,640,492    | 148,432,129    |
| Ending  | \$ 169,100,493 | \$ 1,893,359 | \$ 170,993,852 | \$ 144,640,492 |

# Statement of Functional Expenses Year Ended December 31, 2019

|                                  | ı              | Program Servic | es             | Supporting Services |              |               |                |
|----------------------------------|----------------|----------------|----------------|---------------------|--------------|---------------|----------------|
|                                  | Toy            |                | Total          |                     | Management   | Total         | _              |
| Description                      | Distribution   | Education      | Program        | Fundraising         | and General  | Supporting    | Total          |
| Toys distributed                 | \$ 226,430,412 | \$ -           | \$ 226,430,412 | \$ -                | \$ -         | \$ -          | \$ 226,430,412 |
| Printing and support materials   | 1,802,198      | 826,828        | 2,629,026      | 1,526,461           | 1,008        | 1,527,469     | 4,156,495      |
| Public relations and development | 5,863,026      | 3,466          | 5,866,492      | 1,837,959           | 1,000        | 1,837,959     | 7,704,451      |
| Postage and shipping             | 1,132,397      | 1,836,801      | 2,969,198      | 3,396,851           | 22,220       | 3,419,071     | 6,388,269      |
| Professional fees and services   | 358,329        | 966,797        | 1,325,126      | 2,355,977           | 506,192      | 2,862,169     | 4,187,295      |
| Travel and conferences           | 1,429,556      | 1,818          | 1,431,374      | 22,574              | 131,048      | 153,622       | 1,584,996      |
|                                  |                | 1,010          |                | •                   | =            | •             |                |
| Office expense                   | 58,744         | -              | 58,744         | 18,075              | 13,556       | 31,631        | 90,375         |
| Repairs and maintenance          | 50,379         | -              | 50,379         | 15,502              | 11,626       | 27,128        | 77,507         |
| Telephone                        | 95,105         | -              | 95,105         | 9,717               | 8,364        | 18,081        | 113,186        |
| Insurance                        | 52,816         | -              | 52,816         | 14,757              | 6,212        | 20,969        | 73,785         |
| Occupancy                        | 1,010,027      | -              | 1,010,027      | 6,259               | 4,695        | 10,954        | 1,020,981      |
| Salaries                         | 1,317,597      | -              | 1,317,597      | 405,414             | 304,061      | 709,475       | 2,027,072      |
| Payroll related expense          | 74,369         | -              | 74,369         | 22,883              | 17,162       | 40,045        | 114,414        |
| Subtotal                         | 239,674,955    | 3,635,710      | 243,310,665    | 9,632,429           | 1,026,144    | 10,658,573    | 253,969,238    |
| Depreciation                     | 91,856         |                | 91,856         | 28,263              | 21,197       | 49,460        | 141,316        |
| Total expenses                   | \$ 239,766,811 | \$ 3,635,710   | \$ 243,402,521 | \$ 9,660,692        | \$ 1,047,341 | \$ 10,708,033 | \$ 254,110,554 |

# Statement of Functional Expenses Year Ended December 31, 2018

|                                  |                | Program Service | S              |              | Supporting Service | es            |                |
|----------------------------------|----------------|-----------------|----------------|--------------|--------------------|---------------|----------------|
|                                  | Toy            |                 | Total          |              | Management         | Total         | _              |
| Description                      | Distribution   | Education       | Program        | Fundraising  | and General        | Supporting    | Total          |
| Toys distributed                 | \$ 250,623,270 | \$ -            | \$ 250,623,270 | \$ -         | \$ -               | \$ -          | \$ 250,623,270 |
| Printing and support materials   | 1,798,879      | 742,728         | 2,541,607      | 1,432,260    | 1,012              | 1,433,272     | 3,974,879      |
|                                  |                |                 |                |              |                    |               |                |
| Public relations and development | 6,024,197      | 3,147           | 6,027,344      | 1,887,555    | -                  | 1,887,555     | 7,914,899      |
| Postage and shipping             | 1,407,855      | 1,894,386       | 3,302,241      | 3,680,665    | 18,480             | 3,699,145     | 7,001,386      |
| Professional fees and services   | 369,447        | 857,285         | 1,226,732      | 1,897,998    | 361,323            | 2,259,321     | 3,486,053      |
| Travel and conferences           | 1,514,802      | 1,585           | 1,516,387      | 23,123       | 136,072            | 159,195       | 1,675,582      |
| Office expense                   | 56,410         | -               | 56,410         | 15,761       | 10,784             | 26,545        | 82,955         |
| Repairs and maintenance          | 53,419         | -               | 53,419         | 14,926       | 10,212             | 25,138        | 78,557         |
| Telephone                        | 87,162         | -               | 87,162         | 9,775        | 7,830              | 17,605        | 104,767        |
| Insurance                        | 50,603         | -               | 50,603         | 13,432       | 5,071              | 18,503        | 69,106         |
| Occupancy                        | 825,140        | -               | 825,140        | 5,155        | 3,527              | 8,682         | 833,822        |
| Salaries                         | 1,168,932      | -               | 1,168,932      | 326,613      | 223,472            | 550,085       | 1,719,017      |
| Payroll related expense          | 71,571         | -               | 71,571         | 19,998       | 13,683             | 33,681        | 105,252        |
| Subtotal                         | 264,051,687    | 3,499,131       | 267,550,818    | 9,327,261    | 791,466            | 10,118,727    | 277,669,545    |
| Depreciation                     | 95,747         | -               | 95,747         | 26,753       | 18,305             | 45,058        | 140,805        |
| Total expenses                   | \$ 264,147,434 | \$ 3,499,131    | \$ 267,646,565 | \$ 9,354,014 | \$ 809,771         | \$ 10,163,785 | \$ 277,810,350 |

# Statements of Cash Flows Years Ended December 31, 2019 and 2018

|   | 2019             | 2018              |
|---|------------------|-------------------|
| Cash flows from operating activities:                     |                  | _                 |
| Change in net assets                                      | \$<br>26,353,360 | \$<br>(3,791,637) |
| Adjustments to reconcile change in net assets to net cash |                  |                   |
| provided by operating activities:                         |                  |                   |
| Unrealized and realized (gain) loss on investments, net   | (10,204,252)     | 9,563,110         |
| Depreciation  | 141,316          | 140,805           |
| Change in assets and liabilities:                         |                  |                   |
| Decrease (increase) in:                                   |                  |                   |
| Promises to give  | (1,030,719)      | 6,548,980         |
| Inventory   | (7,317,142)      | 49,275            |
| Prepaid expenses and other                                | 581              | 2,543             |
| (Decrease) increase in:                                   |                  |                   |
| Accounts payable and other                                | <br>(2,545,668)  | (5,311,084)       |
| Net cash provided by operating activities                 | <br>5,397,476    | 7,201,992         |
| Cash flows from investing activities:                     |                  |                   |
| Purchase of property and equipment                        | (36,738)         | (28,153)          |
| Proceeds from sale of investments                         | 47,821,591       | 21,546,611        |
| Purchase of investments                                   | (53,694,547)     | (28,958,301)      |
| Net cash used in investing activities                     | (5,909,694)      | (7,439,843)       |
|   |                  |                   |
| Net decrease in cash                                      | (512,218)        | (237,851)         |
| Cash:   |                  |                   |
| Beginning   | 18,192,003       | 18,429,854        |
|   |                  |                   |
| Ending  | \$<br>17,679,785 | \$<br>18,192,003  |

#### **Notes to Financial Statements**

# Note 1. Nature of Activities and Significant Accounting Policies

**Nature of activities:** Marine Toys for Tots Foundation (the Foundation) is recognized by the U.S. Marine Corps as the authorized fundraising and support organization for the U.S. Marine Corps Reserve Toys for Tots Program (the Program). A Memorandum of Understanding between the Commander, Marine Forces Reserve and the President and the Foundation establishes and governs the relationship between the U.S. Marine Corps and the Foundation.

The mission of the Foundation is to support the Program by raising funds to provide toys to supplement the collections of local Program campaigns; providing promotion and support materials to help local Program coordinators conduct more effective local campaigns; providing administrative, advisory, financial, logistic and promotion support to local Program campaigns; managing all funds raised and donations received based on the use of the Program name and logo; providing other support that the Marine Corps, as a federal agency, cannot provide; and conducting public information and education programs about the benefits of the Program that call the general public to action in support of this patriotic community action program.

The Foundation's annual fundraising campaign includes: soliciting funds from individual Americans through a direct mail campaign; soliciting funds from corporations; soliciting bulk toy donations from toy manufacturers and retailers; soliciting online donations; participating in the Combined Federal Campaign; pursuing an array of special fundraising projects; and conducting special events, such as golf tournaments. Toys are distributed to needy children through approximately 800 authorized local Program coordinators in all 50 states, the District of Columbia, Puerto Rico and the Virgin Islands.

**Basis of accounting:** The financial statements of the Foundation have been prepared on the accrual basis of accounting. Accordingly, unconditional support is recognized when notification of the contribution is received, revenue is recognized when earned and expenses are recognized when incurred.

**Basis of presentation:** The financial statement presentation follows the recommendations of the Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC). As required by the Non-Profit Entities topic of the FASB ASC, Financial Statements of Not-for-Profit Organizations, the Foundation is required to report information regarding its financial position and activities according to two classes of net assets: net assets without donor restrictions and net assets with donor restrictions.

Campaign cash and investments: The Foundation maintains cash and investment accounts for each local Program campaign. This represents cash remitted to the Foundation from local Program coordinators. Local coordinators are authorized to accept locally donated and raised funds on behalf of the Foundation. Such funds and donations are immediately forwarded to the Foundation, which manages all funds raised and donated based on the use of the Program name and logo. The Foundation manages these funds so that the funds are expended in the geographical areas in which the funds originated. The balance of these funds at December 31, 2019 and 2018, was \$19,424,059 and \$19,987,026, respectively. At December 31, 2019 and 2018, \$10,729,140 and \$15,359,845 of these funds are included in investments and the remaining \$8,694,919 and \$4,628,181 are included in cash, respectively.

**Financial risk:** The Foundation maintains its cash in bank deposit accounts which, at times, may exceed federally insured limits. The Foundation believes it is not exposed to any significant financial risk on cash.

The Foundation invests in a professionally managed portfolio that contains various securities, which are exposed to risks such as interest rate, market and credit risk. Due to the level of risk associated with such investments, and the level of uncertainty related to changes in the value of such investments, it is at least reasonably possible that changes in risks in the near term could materially affect investment balances and the amounts reported in the financial statements.

#### **Notes to Financial Statements**

# Note 1. Nature of Activities and Significant Accounting Policies (Continued)

**Promises to give:** Contributions are recognized when the donor makes a written promise to give to the Foundation that is, in substance, unconditional or when the conditions, including barriers have been met. All promises to give are generally receivable within two months of year-end. Management determines the allowance for doubtful promises by regularly evaluating individual promises to give and considering prior history of donor and proven collectability of past donations. Promises to give are written off when deemed uncollectible. Recoveries of promises to give previously written off are recorded when received. Management believes promises to give were fully collectible and no provision for doubtful promises to give was necessary. All promises to give are due in the year ending December 31, 2020.

**Inventory:** Inventory consists of toys, either donated from individuals or corporations, which have not been distributed at December 31, 2019. For those donated by individuals, a mean value per toy is determined by applying a statistical analysis that includes obtaining actual, pre-Christmas retail prices for those toys included in the analysis. For those donated by corporations, a current fair market value is obtained at the date of donation. Since there are observable retail prices, inventory is considered a Level 2 item. Toys purchased by the Foundation are recorded at cost.

**Property and equipment:** The Foundation records property and equipment at cost or, if donated, at its fair market value when received. Depreciation expense is recorded using the straight-line method over the estimated useful lives of 5 to 39 years.

Valuation of long-lived assets: Long-lived assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of the long-lived asset is measured by a comparison of the carrying amount of the asset to future undiscounted net cash flows expected to be generated by the asset. If such assets are considered to be impaired, the impairment to be recognized is measured by the amount by which the carrying amount of the assets exceeds the estimated fair value of the assets. Assets to be disposed of are reportable at the lower of the carrying amount or fair value, less costs to sell.

**Investments:** Investments with readily determinable fair values are reflected at fair market value. To adjust the carrying value of these investments, the change in fair market value is charged or credited to current operations. Interest and dividends are recorded in the statements of activities when earned and net of investment fees. Cash and equivalents held within the investment portfolio are presented with investments on the balance sheet.

**Board designated net assets:** Board designated net assets consist of an endowment fund, a building fund and cash and inventory for the following year's campaign. The purpose of the endowment fund is to generate sufficient investment income to defray the Foundation's annual operating expenses. The building fund was established in January 2006 to defray the construction costs of the Foundation's office facility in Prince William County, Virginia. The building construction was completed in December 2007 and the Foundation took ownership in January 2008. The remaining balance of the building fund is being maintained to fund the future repairs and maintenance of the building.

**Support and revenue:** Revenue is accounted under the guidance of Accounting Standards Update (ASU) 2014-09 and ASU 2018-08, which were early adopted during the year ended December 31, 2018. Contributions received are recorded as with or without donor restrictions, depending on the existence and/or nature of any donor time, purpose or perpetual restrictions. Contributions restricted by a donor are required to be reported as restricted support and are then reclassified to net assets without donor restrictions upon expiration of the restriction.

Donated toys are recorded as a contribution at its estimated fair market value, which is based on a statistical toy study and is recorded as revenue at the date of donation.

#### **Notes to Financial Statements**

## Note 1. Nature of Activities and Significant Accounting Policies (Continued)

Donated services, including public service announcements and professional fees, are recorded at the fair market value at the time of donation.

**Expenses:** The costs of providing the Foundation's various programs and supporting services have been summarized on a functional basis in the statements of activities. Direct costs associated with specific programs are recorded as program expenses. Expenses are allocated among the programs and supporting services benefited in the statements of functional expenses and statements of activities. The Foundation utilizes a time study ratio and joint cost ratio for purposes of allocating selected expenses. Remaining management and general expenses are unallocated in the statements of activities.

The Foundation attained a functional allocation expense ratio of approximately 9.6 to 0.4 and 9.7 to 0.3 for program services versus supporting services for the years ended December 31, 2019 and 2018, respectively. The functional allocation expense ratio excludes donated services.

During the years ended December 31, 2019 and 2018, the Board approved that the Endowment Fund be utilized to finance all employee salaries, bonuses, health and welfare benefits and pension contributions, the amount of which was \$1,987,752 and \$1,767,662 for the years ended December 31, 2019 and 2018, respectively, as shown in the accompanying statements of functional expenses, included in the salaries and insurance expense lines.

**Income taxes:** The Foundation is generally exempt from federal income tax under Internal Revenue Code Section 501(c)(3). In addition, the Foundation qualifies for charitable contribution deductions and has been classified as an organization that is not a private foundation. Income that is not related to its exempt purposes, less applicable deductions, is subject to federal and state corporate income taxes. The Foundation did not have any net unrelated business income for the years ended December 31, 2019 and 2018.

Management has evaluated the Foundation's tax positions and has concluded that the Foundation has taken no uncertain tax positions that require disclosure.

**Use of estimates:** The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements, and reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

**Reclassifications:** Certain items in the December 31, 2018, information have been reclassified to conform to the December 31, 2019, financial statement presentation. The reclassifications had no effect on the previously reported change in net assets or net assets.

**Subsequent events:** The Foundation evaluated subsequent events for required disclosure through April 1, 2020, which is the date the financial statements were available to be issued.

In January 2020, the World Health Organization declared the coronavirus outbreak (COVID-19) a "Public Health Emergency of International Concern" and in March 2020, declared COVID-19 a pandemic. The impact of COVID-19 could negatively impact the Foundation's activities. Management is continually monitoring the impact of COVID-19 and will adjust activities should there be a significant impact on the economy.

#### **Notes to Financial Statements**

## Note 2. Liquidity

The Foundation frequently monitors the liquidity required to meet its annual operating needs and manages its cash available to meet general expenditures via the following principles:

- Operating effectively and efficiently through prudent and stable investment policies and well-managed operational procedures
- Maintaining a sufficient level of asset liquidity through well-managed and flexible investments

As of December 31, 2019, the following financial assets are available to meet annual operating needs of the following fiscal years:

|  | <br>2019  | 2018  |
|--|---|---|
| Cash Investments Promises to give, amounts expected to be collected in 2020  | \$<br>17,679,785<br>107,762,266<br>6,536,501      | \$<br>18,192,003<br>91,685,058<br>5,505,782 |
| Less board designated endowment fund cash and investments Less board designated building fund cash and investments Less donor restricted fund cash and investments | 131,978,552<br>91,684,445<br>593,849<br>1,893,359 | 115,382,843<br>73,921,984<br>503,418        |
|  | \$<br>37,806,899                                  | \$<br>40,957,441                            |

The Foundation maintains its investments in very liquid securities, which allows the Foundation to easily move needed monies from investment accounts into operational accounts when large expenses are anticipated (e.g., major toy purchases). Conversely, when major expenditures are not anticipated the Foundation can easily move monies from operational accounts into investments in order to maximize the earnings of non-operational funds. In the event of an unanticipated liquidity need, the Board can re-designate endowment and building funds for operational use. The Foundation pays all liabilities as they are due and there are no long-term or debt obligations necessary to fund operations as of December 31, 2019.

#### **Notes to Financial Statements**

#### Note 3. Endowment Funds

The ASC provides guidance on the net asset classification of donor-restricted endowment funds for a not-for-profit organization that is subject to an enacted version of the Uniform Prudent Management of Institutional Funds Act of 2006 (UPMIFA). UPMIFA is a model act approved by the Uniform Law Commission (ULC, formerly known as the National Conference of Commissioners on Uniform State Laws) that serves as a guideline for states to use in enacting legislation. It also improves disclosures about an organization's endowment funds (both donor-restricted endowment funds and board designated endowment funds) whether or not the organization is subject to UPMIFA.

The Foundation classifies as perpetually restricted net assets: (a) the original value of gifts donated to the permanent endowment and (b) the original value of subsequent gifts to the permanent endowment. Accumulations to the donor-restricted endowment fund are classified as net assets with donor restrictions until those amounts are appropriated for expenditure by the Foundation in a manner consistent with the standard of prudence prescribed by UPMIFA.

In accordance with UPMIFA, the Foundation considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- The duration and preservation of the fund
- The purposes of the Foundation and the donor-restricted endowment fund
- General economic conditions
- The possible effects of inflation and deflation
- The expected total return from income and the appreciation of investments
- Other Foundation resources
- The Foundation's investment policies

**Return objective and risk parameters:** The Foundation's objective is to earn a respectable, long-term, risk-adjusted total rate of return to support the designated programs. Management recognizes and accepts that pursuing a respectable rate of return involves risk and potential volatility. The generation of current income will be a secondary consideration.

The Foundation targets a diversified asset allocation that places a greater emphasis on professionally managed fund investments to achieve its long-term return objectives within prudent risk constraints. The Foundation has established a policy portfolio or normal asset allocation. While the policy portfolio can be tactically adjusted from time to time, it is strategically designed to serve for long-term horizons based upon long-term expected returns. The Foundation has a preference for simple investment structures, which will have lower cost, easier oversight and less complexity for internal financial management and auditing.

#### **Notes to Financial Statements**

# Note 3. Endowment Funds (Continued)

**Spending policy:** During the years ended December 31, 2019 and 2018, the Board approved the utilization of the Endowment Fund for payment of all employee salaries, bonuses, health and welfare benefits and pension contributions.

For the donor restricted endowment fund, the earnings will be used in support of the Pennsylvania program, the Wisconsin program, and the remaining 48 other state programs, with each receiving one-third of the yearly investment income based on the request of the donor.

Changes in board designated net assets consist of the following at December 31, 2019 and 2018:

|   |    | 2019        |    | 2018        |
|---|----|-------------|----|-------------|
| Beginning balance                       | \$ | 73.921.984  | \$ | 78,854,074  |
| Appropriation of additional funds       | •  | 6,000,000   | •  | 2,000,000   |
| Investment income (loss), net           |    | 13,850,212  |    | (5,164,428) |
| Appropriation of endowment expenditures |    | (2,087,751) |    | (1,767,662) |
| Ending balance                          | \$ | 91,684,445  | \$ | 73,921,984  |

Changes in donor restricted net assets consist of the following at December 31, 2019 and 2018:

|   |    | 2019      |    | 2018 |
|---|----|-----------|----|------|
|   | _  |           | _  |      |
| Beginning balance                       | \$ | -         | \$ | -    |
| Contributions                           |    | 1,750,000 |    | -    |
| Investment income, net                  |    | 143,359   |    | -    |
| Appropriation of endowment expenditures |    | -         |    |      |
| Ending balance                          | \$ | 1,893,359 | \$ | -    |

Donor restricted and board designated net assets consist of the following at December 31, 2019 and 2018:

|                           | <br>2019         | 2018             |
|---------------------------|------------------|------------------|
|                           |                  |                  |
| Cash and cash equivalents | \$<br>525,548    | \$<br>307,002    |
| Investments               | <br>93,052,256   | 73,614,982       |
|                           | \$<br>93,577,804 | \$<br>73,921,984 |
|                           |                  |                  |

#### **Notes to Financial Statements**

#### Note 4. Investments

Investments consist of the following at December 31, 2019 and 2018:

|                               | 2019           | 2018          |
|-------------------------------|----------------|---------------|
| Endowment funds:              |                |               |
| Board designated:             |                |               |
| Mutual funds:                 |                |               |
| Equities                      | \$ 54,331,840  | \$ 41,707,584 |
| Fixed income – bonds          | 28,643,430     | 26,716,987    |
| Hybrid                        | 6,367,510      | 1,950,557     |
| Commodities                   | -              | 1,700,608     |
| Real estate                   | 1,859,395      | 1,539,246     |
| Cash equivalents              | 482,270        |               |
| Donor restricted:             | 91.684.445     | 73.921.984    |
| Cash equivalents              | 43,278         |               |
| Mutual funds:                 | 43,270         | -             |
| Equities                      | 1,138,335      |               |
| Fixed income – bonds          | 711,746        |               |
| r ixed income - bonds         | 1,893,359      |               |
| Foundation and reserve units: | 1,893,339      |               |
| Cash equivalents              | 13,590,613     | 17,255,546    |
| Mutual funds – equities       | 13,390,013     | 4,110         |
| Matadi farido equilico        | 13,590,613     |               |
| Building fund:                | 10,000,010     | 17,200,000    |
| Cash equivalents              | 3,203          | 2,092         |
| Mutual funds:                 | 0,200          | 2,002         |
| Equities                      | 351,940        | 284,090       |
| Fixed income - bonds          | 185,450        | •             |
| Hybrid                        | 41,243         | •             |
| Commodities                   |                | 11,580        |
| Real estate                   | 12,013         | ·             |
| · ·                           | 593,849        |               |
|                               | \$ 107,762,266 |               |
|                               |                |               |

# Note 5. Fair Value Measurement

The ASC Topic on Fair Value Measurement requires disclosures of financial position in periods subsequent to initial recognition whether the measurements are made on a recurring basis or a non-recurring basis, establishes a framework for measuring fair value in accordance with accounting principles generally accepted in the United States of America or expands disclosure about fair market value measurements. This enables the reader of the financial statements to assess the inputs used to develop those measurements by establishing a hierarchy for ranking quality and reliability of the information used to determine fair value. The provision applies to all assets and liabilities that are being measured and reported on a fair value basis, and are disclosed in one of the following three categories:

- Level 1: Quoted market prices in active markets for identical assets or liabilities
- Level 2: Observable inputs or unobservable inputs that are corroborated by market data
- Level 3: Unobservable inputs that are not corroborated by market data

#### **Notes to Financial Statements**

# Note 5. Fair Value Measurement (Continued)

In determining the appropriate levels, the Foundation performs a detailed analysis of the assets and liabilities that are subject to fair value measurements. At each reporting period, all assets and liabilities for which the fair value measurement is based on significant unobservable inputs are classified as Level 3.

There were no Level 3 inputs for any assets held by the Foundation at December 31, 2019 and 2018.

There were no liabilities incurred by the Foundation subject to fair value measurement at December 31, 2019 and 2018.

The table below presents the balances of assets measured at fair value on a recurring basis by level within the hierarchy at December 31, 2019:

|                     | Level 1       | Total         |
|---------------------|---------------|---------------|
| Mutual funds:       | •             |               |
| Bond funds:         |               |               |
| Multi-sector bond   | \$ 24,984,899 | \$ 24,984,899 |
| Global bond         | 4,555,727     | 4,555,727     |
|                     | 29,540,626    | 29,540,626    |
| Hybrid funds:       |               |               |
| Preferred stock     | 6,408,753     | 6,408,753     |
|                     | 6,408,753     | 6,408,753     |
| Equity funds:       |               |               |
| Large cap value     | 15,228,371    | 15,228,371    |
| Foreign large blend | 9,185,261     | 9,185,261     |
| Large cap blend     | 6,044,225     | 6,044,225     |
| Small cap core      | 6,912,263     | 6,912,263     |
| Mid cap value       | 4,613,385     | 4,613,385     |
| Small cap growth    | 2,304,078     | 2,304,078     |
| Mid cap growth      | 2,300,335     | 2,300,335     |
| Large cap growth    | 9,234,197     | 9,234,197     |
|                     | 55,822,115    | 55,822,115    |
| Real estate funds:  |               | _             |
| Mid growth          | 1,871,408     | 1,871,408     |
|                     | 1,871,408     | 1,871,408     |
|                     | 93,642,902    | 93,642,902    |
| Cash equivalents    |               | 14,119,364    |
|                     | \$ 93,642,902 | \$107,762,266 |

## **Notes to Financial Statements**

# Note 5. Fair Value Measurement (Continued)

The table below presents the balances of assets measured at fair value on a recurring basis by level within the hierarchy at December 31, 2018:

|                     | Level 1             | Total         |  |  |
|---------------------|---------------------|---------------|--|--|
| Mutual funds:       |                     |               |  |  |
| Bond funds:         |                     |               |  |  |
| Multi-sector bond   | \$ 17,367,464       | \$ 17,367,464 |  |  |
| Global bond         | 4,081,589           | 4,081,589     |  |  |
| Bank loan           | 5,449,844           | 5,449,844     |  |  |
|                     | 26,898,897          | 26,898,897    |  |  |
| Hybrid funds:       |                     |               |  |  |
| Preferred stock     | 1,963,825           | 1,963,825     |  |  |
|                     | 1,963,825           | 1,963,825     |  |  |
| Equity funds:       |                     |               |  |  |
| Large cap value     | 12,643,691          | 12,643,691    |  |  |
| Foreign large blend | 9,939,581           | 9,939,581     |  |  |
| Large cap blend     | 7,407,419           | 7,407,419     |  |  |
| Small cap core      | 4,954,934           | 4,954,934     |  |  |
| Mid cap value       | 3,492,636           | 3,492,636     |  |  |
| Small cap growth    | 1,722,875           | 1,722,875     |  |  |
| Mid cap growth      | 1,097,481 1,097,481 |               |  |  |
| Large cap growth    | 737,167             | 737,167       |  |  |
|                     | 41,995,784          | 41,995,784    |  |  |
| Commodities:        |                     |               |  |  |
| Strategy            | 1,712,188           | 1,712,188     |  |  |
| •                   | 1,712,188           | 1,712,188     |  |  |
| Real estate funds:  |                     |               |  |  |
| Mid growth          | 1,549,724           | 1,549,724     |  |  |
| ·                   | 1,549,724           | 1,549,724     |  |  |
| ·                   | 74,120,418          | 74,120,418    |  |  |
| Cash equivalents    |                     | 17,564,640    |  |  |
|                     | \$ 74,120,418       | \$ 91,685,058 |  |  |

The mutual funds are classified as a trading security and are publicly traded on the New York Stock Exchange; therefore, investments are considered Level 1 items.

Cash equivalents are held at cost and not subject to the provisions of fair value measurements.

#### **Notes to Financial Statements**

# Note 6. Property and Equipment

Property and equipment and accumulated depreciation at December 31, 2019 and 2018, consist of the following:

|                               | <br>2019                   | 2018                       |
|-------------------------------|----------------------------|----------------------------|
| Building<br>Land              | \$<br>4,957,922<br>944,700 | \$<br>4,931,122<br>944,700 |
| Furniture and equipment       | 401,338                    | 391,400                    |
|                               | 6,303,960                  | 6,267,222                  |
| Less accumulated depreciation | 1,873,716                  | 1,732,400                  |
|                               | \$<br>4,430,244            | \$<br>4,534,822            |

Assets purchased with a cost threshold over \$1,000 and a useful life greater than one year are capitalized and all others are expensed. Depreciation expense was \$141,316 and \$140,805 for the years ended December 31, 2019 and 2018, respectively.

#### Note 7. Joint Costs

The Foundation consults with a full service direct mail marketing agency to assist in conducting an annual direct mail campaign. During the years ended December 31, 2019 and 2018, the Foundation incurred joint costs of \$10,358,003 and \$10,262,570, respectively, for informational materials and activities that included fundraising appeals. Of those costs, \$3,625,301 and \$3,489,275 was allocated to program expenses and \$6,732,702 and \$6,773,295 was allocated to supporting services for the years ended December 31, 2019 and 2018, respectively. The Physical Units Method was used to allocate joint costs.

The joint costs allocated to program services are classified as education program expenses. The Foundation's mission includes educating the public on how it can take action in communities to help underprivileged children.

#### Note 8. Commitment

The Foundation has entered into a contract for hotel rooms and a convention center relating to its September 2020 and 2021 coordinator conferences. In the event of cancellation, the Foundation is required to pay various costs as stipulated in the contract, the amounts of which are dependent upon the date of cancellation.

#### Note 9. Retirement Plan

The Foundation has a defined contribution retirement plan (the Plan) covering all employees who have completed one year of service. Under the Plan, the Foundation makes discretionary contributions. Employees must remain with the Foundation for three years in order for their retirement benefit to fully vest. If an employee departs before completing three Plan years, the unvested portion of his/her funds is forfeited to the Foundation. During the years ended December 31, 2019 and 2018, the Foundation contributed \$186,324 and \$167,200, respectively, to the Plan.